CRD IV Governance Disclosures
UK Entities

These disclosures are made in respect of J.P. Morgan Securities plc (“JPMSplc”), J.P. Morgan Markets Limited (“JPMML”) and J.P. Morgan Europe Limited (“JPMEL”) (each a “Company”, and together the “Companies”). JPMSplc, JPMML and JPMEL are considered significant entities.

Management

The Board of Directors has overall responsibility for maintaining the safety and soundness of the Company, and has the responsibility of ensuring that the Company is acting within the strategy, values, standards and controls of the wider JPMorgan Chase & Co. group of companies.

Each Company has Matters Reserved for the Board which require that the Board defines, oversees and is accountable for the implementation of governance arrangements that ensure effective and prudent management. This includes requirements that the Board will approve and oversee the Company’s strategic objectives, risk strategy and internal governance, including the segregation of duties in the organisation and the prevention of conflicts of interest. The Board reserves for itself the approval of significant changes to accounting policies and practices, and the approval of annual reports and financial statements. The Board also oversees compliance with regulations.

A regional governance structure has been established to allow the Board to delegate certain matters, not included in the Matters Reserved for the Board, to a governance framework. The Board will monitor and periodically assess the effectiveness of this governance framework and take appropriate steps to address any deficiencies. The Board may also delegate levels of authority to senior management, and has responsibility for providing effective oversight of these individuals.

Chair and CEO

Where a Company has a chief executive function registered with the regulator, the role of the Chair and the chief executive officer are held by different individuals.

Knowledge, skills and expertise

In selecting candidates for director of the Board, the Board looks for individuals with strong personal attributes, diverse backgrounds and demonstrated knowledge, skills and expertise in one or more disciplines relevant to our business. The goal is to have a Board consisting of individuals with a combination of skills, experience and personal qualities that will well serve it, its committees, our Firm and our shareholders. The directors are expected to act with honesty, integrity and independence of mind in assessing and challenging senior management, and to commit enough time to the role in order to perform these duties effectively.

Please find below the biographies of the directors.
The JPMSplc Board is comprised of seven non-executive directors and five executive directors. The directors are:

**Clive Adamson**
C. Adamson is an Independent Non-Executive Director of JPMorgan Securities Plc (since January 2019). He is also an Independent Non-Executive Director (since April 2020) and the Chair (since June 2020) of JPMorgan Europe Limited and an independent Non-Executive Director (since September 2021) and the Chair (since March 2022) of Nutmeg Saving and Investment Limited. C. Adamson is also the Chair (since April 2022) of Ashmore Group plc having been the Chair of the Audit and Risk Committee, an Independent Non-Executive Director of M&G plc (and the Chair of its Risk Committee) and an Independent Non-Executive Director of its subsidiary (and Chair of its Risk Committee) Prudential Assurance Company Limited. He was formerly a Senior Advisor at McKinsey & Co and was also a Non-Executive Director of Virgin Money UK plc (formerly CYBG plc), (certain of its group entities, which included being the Chair of Virgin Money UK plc’s Risk Committee) until his resignation in November 2019. Prior to this, C. Adamson was an Executive Member of the Board, Head of Supervision, and Member of the Executive Committee at the Financial Conduct Authority (FCA). He was with the FCA (formerly the Financial Services Authority) from 2000, where he was a Senior Advisor from 2000 to 2008, Director of the Major Retail Groups division from 2008 to 2013, and a Member of the Executive Committee from 2012 to 2013. Prior to his regulatory roles, he held executive positions at Bank of America. C. Adamson holds a Master’s in economics from Cambridge University.

**Sir Winfried Bischoff**
Sir Winfried Bischoff (Sir Win) is an Independent Non-Executive Director and Chair of the Board and of the Nomination Committee of JPM斯plc. He is also an Independent Non-Executive Director, Chair of the UK Remuneration Committee and former Chair of the Risk Committee of JPMEL. He is a Member of the International Advisory Board of Akbank TAS, Turkey, and was until October 2019 the Chair of the Financial Reporting Council and previously the Chair of Lloyds Banking Group plc (2009-2014). Sir Win has substantial experience of leading complex international committees and boards. His background spans a range of sectors, including banking and capital markets, finance and government regulation and public policy. He was CEO and then Chair of Schroders plc (1984-2000), Chair of Citigroup Europe (2000-2009) and interim CEO and then Chair of Citigroup Inc. (2007-2009). Since 1983 he has served on the boards of 10 major publicly listed companies (five in the UK, three in the US, two in Europe). Sir Win was awarded a Knighthood in the New Year Honours List in 2000 for services to the banking industry, and an Honorary Doctorate in Science by City University, London, in the same year. In 2016 he was awarded a Non-Executive Director Lifetime Achievement Award.

**Michael Cole-Fontayn**
M. Cole-Fontayn joined the Board of JPM斯plc as an independent non-executive director in February 2021. M. Cole-Fontayn is the Chair of the Chartered Institute for Securities and Investment, which is the largest professional body for the securities and investment profession in the UK. He is also an independent director of Financial Markets and Standards Board. Until 30 June 2021 and for the prior 6 years, M. Cole-Fontayn was Chair of the Association for Financial Markets in Europe, a trade association for leading global and European banks and other significant capital market participants. Prior to this, he was EMEA Chair and CEO of BNY Mellon, responsible for governance, culture and strategy development across the region. Before taking up the EMEA Chair of BNY Mellon, he spent 25 years in various roles at both BNY Mellon and Bank of New York in London, Hong Kong and New York.

**Anna Dunn**
A. Dunn has been the Chief Financial Officer for JPMorgan Europe, Middle East, and Africa since 2019. As part of her role, A. Dunn is the chair of the JPMorgan EMEA Regional Oversight Committee, and a
member of the JP Morgan EMEA Management Committee. She is also a board member and PRA senior manager under the Senior Manager Regime (SMR), for JPMSpcl and JPMorgan Chase Bank, N.A - London Branch. Anna is a Global OCFO Diversity, Equity & Inclusion Council.

Over the last 20 years A. Dunn has held various Finance roles within JP Morgan, most recently as Global Markets Product Controller for the Corporate & Investment Bank. Anna holds a B.A. from Cornell University, is a CFA charter holder and holds a FT Non-Executive Director Diploma. Anna joined JP Morgan’s graduate program in New York in 1995 and relocated to London in 1997 on a two year assignment. Anna still resides in London, now with a husband and three children.

**Timothy Flynn**

T. Flynn joined the Board of JPMSpcl as an Independent Non-Executive Director in June 2020. For further information in relation to T. Flynn, please see the below link.
https://www.jpmorganchase.com/about/our-leadership

**Julia Meazzo**

J. Meazzo joined the Board of JPMSpcl in May 2015. On retirement from JPMorgan in February 2021, she became a non-executive director of JPMSpcl. She was previously a Managing Director, HR Executive for the EMEA region and HR International Senior Advisor. Prior to this she was the Business Manager for Credit Business and Global Emerging Markets, and HR Business Partner in South Africa. Prior to joining J.P. Morgan, J. Meazzo worked for Johnson & Johnson, Proctor & Gamble, and Cap Gemini Management Consulting. J. Meazzo has a degree in Business Commerce from Rhodes University South Africa.

**Jane Moran**

J. Moran is an Independent Non-Executive Director of JPMSpcl (December 2015) and JPMEL (February 2020). Beginning September 2021, Jane is the Chief Information and Digital Officer for Mass General Brigham, the integrated academic healthcare system based in Boston. Prior to this, J. Moran was at Unilever, where she held roles as the Chief Technology Advisor and before this the Chief Information Officer. Prior to joining Unilever, J. Moran spent 14 years at Thomson Reuters in both the US and the UK in a number of CIO roles including: CCBN (a Thomson acquisition), Thomson Financial, Thomson Reuters Markets, and finally Global Chief Information Officer. J. Moran holds an MBA from Boston University and a BA in History from Brown University.

**Daniel Pinto**

D. Pinto joined the Board of JPMSpcl in September 2007. D. Pinto is President and CEO of JPMorgan Chase & Co. and a Member of its Operating Committee. D. Pinto has spent his career at J.P. Morgan and its predecessor companies. He began as a financial analyst and foreign exchange trader at Manufacturers Hanover in 1983 in Buenos Aires. In 1992, he was appointed head of Sales for Chemical Bank, responsible for clients in Argentina, Uruguay and Paraguay. Shortly after, he became head trader and Treasurer of Chemical Bank in Mexico. D. Pinto moved to London in 1996 to oversee local markets in Eastern Europe, the Middle East, Africa and Asia for Chase Manhattan, later taking charge of the markets side of the Firm’s emerging-market business. In early 2006, he was made global head of Emerging Markets. He was given added responsibility for the Global Credit Trading and Syndicate business in early 2008. In 2009, he was made co-head of Global Fixed Income for the Investment Bank before becoming sole head of the group in 2012. He was also made co-CEO of the Corporate and Investment Bank in 2012, and became sole CEO in 2014.

**Viswas Raghavan**

V. Raghavan joined the Board of JPMSpcl in September 2016 and is the CEO for J.P. Morgan in EMEA. He is also the co-head of Global Investment Banking for the Corporate and Investment Bank. As CEO for EMEA, V. Raghavan works with the Senior Country Officers and business heads across J.P. Morgan,
to ensure that clients are able to take full advantage of the Firm’s local knowledge and global capabilities, across all businesses. In addition, as co-head of Global Investment Banking, V. Raghavan leads a team of coverage and product bankers responsible for corporate finance, mergers and acquisitions, and capital markets. He has over two decades of corporate finance experience and, since 2000, he has been an integral part of J.P. Morgan’s EMEA business. He has held roles including head of Debt and Equity Capital Markets’ for Europe & Asia Pacific, head of Global Equity Capital Markets, and mostly recently, head of Banking for EMEA. Prior to joining J.P. Morgan, V. Raghavan was head of Equity-Linked Capital Markets for Europe and Asia at Lehman Brothers.

V. Raghavan graduated from The University of Bombay, India with a BSc in Physics and holds a BSc Honours degree in Electronic Engineering & Computer Science from Aston University. He is also a Chartered Accountant with the Institute of Chartered Accountants in England & Wales. In 2016, he was awarded an honorary Doctorate in Science (DSc) by Aston University.

Jason Sippel
J. Sippel joined the Board of JPMSplc in May 2017. J. Sippel is head of Global Equities, with responsibility for the Firm’s Cash Equities, Equity Derivatives, Prime Finance and Clearing businesses. J. Sippel has been a trader for the entirety of his J.P. Morgan career, starting in Credit and Rates Derivatives and Exotics Trading before moving to Equities in 2007. His principal focus during that time was in building client franchises, predominantly in structured and corporate derivatives, and in managing the resulting complex risks. Prior to his current role, he was the head of Global Prime Services between 2015 and 2016, where he oversaw the Firm’s market leading Prime Brokerage and Clearing business lines. Prior to that role, he was head of Americas Equities Trading from 2012 to 2015, where he oversaw the Firm’s Equity Derivatives, High-touch Cash Trading and Block Trading businesses in the region. J. Sippel began his career with J.P. Morgan in Tokyo in 2002 and subsequently held a series of increasingly senior roles in Hong Kong, New York and London. He is a graduate of Trinity Hall, Cambridge University.

Ian Green
I. Green joined the Board of JPMSplc in April 2022 and is the EMEA CRO since October 2019. I. Green is the Firmwide Market Risk Executive and Head of Market Risk for the Corporate & Investment Bank. Earlier in his career he managed Market Risk coverage for the Global Macro businesses in CIB Market Risk and was responsible for the Firmwide MR Stress Testing group, as well as Market Risk for the UK Legal Entities.

I. Green’s tenure started in risk coverage for Equity Derivatives at Robert Fleming & Co. and joined our firm after Robert Fleming & Co. was sold to Chase Manhattan Bank in 2000. Since joining, he’s held various Market Risk roles in Rates, FX and Fixed Income Exotics over 20 years. I. Green studied Economics at Bristol University, where he graduated with a BSc.

Edward Ocampo
E. Ocampo joined the Board of JPMSplc in April 2022 and is the Chair of the Risk Committee. E. Ocampo is an Advisory Director of Quantile Technologies, which provides portfolio risk management services for derivatives markets, and a Non-Executive Director of the Financial Markets Standard Board. From 2014 to 2018 E. Ocampo was a Senior Advisor in the Markets Directorate at the Bank of England, where he led work to develop and promote alternatives to Libor. E. Ocampo also contributed to the Fair and Effective Markets Review, which was commissioned by the Chancellor of the Exchequer and the Governor of the Bank of England in order to raise standards and restore confidence in fixed income, foreign exchange and commodity markets following a series of financial scandals.
Prior to joining the Bank of England, E. Ocampo was a Managing Director for Morgan Stanley in London where he was Head of Fixed Income Risk Management for Europe and a member of the board of directors of Morgan Stanley’s UK bank. He has over 25 years of experience in the investment banking industry.

The directors hold the following number of directorships.

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<thead>
<tr>
<th>Name</th>
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<td>Clive Adamson</td>
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<td>Ian Green</td>
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<td>Edward Ocampo</td>
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Directorships held within the same group are counted as one directorship, and those in organisations with non-commercial objectives are not counted.

*Held under a waiver from the PRA.
J.P. Morgan Markets Limited

The JPMML Board is comprised of two non-executive directors and five executive directors. The directors are:

**Jonathan Cossey**

J. Cossey joined the Board of JPMML in April 2020. He is also the CEO of JPMML. He is currently a Managing Director and the Global Head of Prime Finance, a position he has held since October 2016 when he transitioned from being the Global Head of Equity Finance and Head of EMEA Prime Brokerage. Prior to this, J. Cossey was the EMEA Head of Equity Finance and responsible for managing the Balance Sheet and Liquidity Management functions of the PBEF business, a position he held since Oct 2011 when he joined J.P. Morgan. J. Cossey started his career in Finance in 1992. He moved to Nomura in 1994 where he held a variety of positions across the Prime Brokerage and Equity Finance arena during 15 years of tenure.

**Matthew Melling**

M. Melling joined the Board of JPMML in May 2014. He is also the CFO of JPMML. He is currently a Managing Director and the CFO for International Consumer Bank. He was previously the EMEA Regional Controller reporting to the CIB Controller and the EMEA CFO, with responsibility for financial reporting (both in the US and all local Prudential reporting) for JPMorgan’s legal entities in EMEA (excluding Asset Management). M. Melling is the designated Senior Accounting Officer (a role mandated by HMRC) for all of J.P. Morgan’s CIB UK entities. M. Melling joined J.P. Morgan in 1996 and has held a number of roles, including EMEA and Global Product Controller for Emerging Markets, and Credit and Emerging Markets Middle Office. He started his career in banking on the NatWest Graduate programme, before moving to Chase Manhattan, a heritage J.P. Morgan legal entity. M. Melling holds a Bachelor of Science in Chemistry from King’s College London.

**Professor Scott Moeller**

S. Moeller joined the Board of JPMML in January 2020 as an Independent Non-Executive Director. He is also the Chairman of the JPMML Board, the Risk Committee and the Nomination Committee. S. Moeller is Professor in the Practice of Finance at Bayes Business School (formerly Cass), City, University of London where he is also the director and founder of the Mergers & Acquisition Research Centre. Prior to his teaching and research, S. Moeller spent six years at Deutsche Bank in London in several senior management positions in the investment bank including head of the bank’s private equity group. Prior to Deutsche Bank, he worked first at Booz Allen & Hamilton management consultants for over five years and then at Morgan Stanley for over 12 years in New York, Japan, and then as co-manager and member of the Board of Morgan Stanley in Germany. S. Moeller is a graduate of Yale College, the Yale Graduate School and the Yale School of Management.

**Ryan O’Grady**

R. O’Grady joined the board of JPMML in June 2016. He is also a member of the JPMML Risk Committee. He is the Head of Credit Product Development and Head of the Infrastructure Finance and Advisory (IFA) group. In his 21 years at the Firm, R. O’Grady has held a range of roles across our Markets business, including as co-head of Global Fixed Income Syndicate and in late 2016 – as head of Credit Product Development (CPD). The CPD team seeks to coordinate the product agenda within Credit markets, across derivatives and cash instruments, in order to better deliver these solutions to our issuer and investor clients. During this time, R. O’Grady has championed the expansion of the Firm’s syndication capacities to support the distribution of illiquid assets, which is particularly relevant to the challenges of infrastructure finance.
**Karine Sweeney**

K. Sweeney joined the Board of JPMML in November 2020. She is also a member of the JPMML Nomination Committee. K. Sweeney is currently is Head of CIB Operational Resiliency. She also leads the main European Technology and Operations hub based in Bournemouth, which comprises over 4,900 employees. In her previous role, K. Sweeney was the Client Money Officer for JPMSplc, JPMML, JPMEL and JPMorgan Chase Bank, National Association - London Branch, as well as Head of CASS for CIB. For these she was directly accountable to the FCA ensuring the Firm’s regulatory compliance, directing strong processes and controls across J.P. Morgan businesses. Since joining J.P. Morgan in 1997, K. Sweeney has held a number of roles within Markets, Front Office, Finance and Operations, covering Fixed Incomes, Commodities, Equities and Futures. In her time with JPM, she has lived and worked across the globe including New York, Singapore, Mumbai and London. K. Sweeney obtained an Accountancy degree (BTS Compatible) at Bordeaux University and also acquired DPECF Accounting and Financial studies diploma at Bordeaux University.

**Martin Sweeney**

M. Sweeney joined the Board of JPMML in July 2022. He is also the CRO of JPMML. He is a Managing Director and Head of CIB Market Risk Coverage. In addition, M. Sweeney previously worked in Equities & Commodities Market Risk, covering Global Metals, Oil, and Agricultural commodities. He joined J.P. Morgan in 2004 in the Global Equity Derivatives Group (EDG) Market Risk function, covering Flow Derivatives, Exotics, Delta-1 and Convertibles. Prior to joining J.P. Morgan, M. Sweeney held various trading and Market Risk roles at several other firms. He has a Bachelor of Science in Computer Science from the University of Nottingham.

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J.P. Morgan Europe Limited

The JPMEL Board is comprised of five non-executive directors and four executive directors. JPMEL operates a digital consumer bank with the trading name ‘Chase’ in the UK. The directors are:

Clive Adamson
C. Adamson joined the board of JPMEL as an Independent Non-Executive Director in April 2020 and has been Chairman of the board since June 2020. Please see his biography above.

Sir Winfried Bischoff
Sir Win Bischoff joined the Board of JPMEL as an Independent Non-Executive Director in October 2019. Please see his biography above.

Jane Moran
J. Moran joined the Board of JPMEL as an Independent Non-Executive Director in February 2020. Please see her biography above.

Ann Doherty
A. Doherty joined the Board of JPMEL in February 2015. She is currently a Global Senior Client Advisor, Platform Sales – Securities Services and is responsible globally for a number of our most complex asset management clients, within the Platform Sales’ Securities Services team. A. Doherty has overall responsibility for ensuring that J.P. Morgan’s Securities Services clients have the best possible experience and to support their business strategy with innovative solutions to help them grow. Before joining J.P. Morgan in 1992, A. Doherty worked for KPMG as an international tax manager. During her time at J.P. Morgan, A. Doherty has performed a variety of roles, including product, service, client management and sales. A. Doherty serves as chair of the J.P. Morgan UK foundation governance committee, active member of an number of diversity committees and is a trustee of the social mobility foundation. She is also a board member for J.P. Morgan (Suisse) SA. A. Doherty has a Bachelor of Commerce from University College, Dublin, and is also a Chartered Taxation Advisor.

Lorraine Littell-Pape
L. Littell-Pape joined the board of JPMEL in October 2019. She is a Managing Director and is currently engaged in strategic program management for the Operating Committee. Just prior to her current role, L. Littell-Pape was the Chief Control Manager for JPMorgan Chase & Co. and led the Firmwide Control Management group which maintains a strong and consistent control environment across the businesses and functions. As part of that role, she had oversight of the Firm’s network of Control Managers and partners with business and function executives to drive comprehensive coverage, early operational risk identification and assessment, effective design and evaluation of controls, and sustainable solutions. L. Littell-Pape also managed Firmwide Business Resiliency and Program Management. Previous roles include Chief Control Manager for Consumer and Community Banking, COO for Consumer and Business Banking, Chief of Staff to the CAO of JPMorgan Chase, and CAO for Commercial Banking. L. Littell-Pape had previously held a number of line and staff positions in Commercial Banking including banker, market manager and credit executive before moving into a series of staff positions that focused on operations, technology, process improvement, merger integration and strategy.

Matthew Melling
M. Melling joined the Board of JPMEL in April 2018. M. Melling is also a director of JPMEL since April 2018 and became the Chief Financial Officer of JPMEL in June 2020. Please see his biography above.
Sanoke Viswanathan
S. Viswanathan is the CEO of JPMEL and joined the board of JPMEL in June 2020. He has recently become a member of JPMorgan Chase & Co. Operating Committee. He has been with J.P. Morgan for eleven years. S. Viswanathan is the Chief Strategy and Growth Officer of JPMorgan Chase and Chief Executive Officer of the International Consumer Bank. He is a member of the firm’s Operating Committee. Viswanathan oversees Corporate Strategy, Corporate Business Development, and a firmwide Business Accelerator, in addition to spearheading the international expansion of consumer banking activities. Previously, S. Viswanathan was Chief Administrative Officer of the Corporate and Investment Bank, overseeing Technology, Operations, Data and Analytics, Artificial Intelligence Research and Emerging Technologies. He started his career in JPMorgan Chase in 2010 as head of Corporate Strategy. Prior to joining JPMorgan Chase, S. Viswanathan was a partner at McKinsey & Co, and co-head of their global corporate and investment banking practice. He served financial institutions in Asia, Europe and North America on strategy, organization and risk management topics. S. Viswanathan holds an MBA from the Indian Institute of Management, Ahmedabad, and a Bachelors in Mechanical Engineering from the Indian Institute of Technology, Chennai.

Keith Morgan
K. Morgan joined the Board of JPMEL as an Independent Non-Executive Director in August 2022 and also serves as the Chair of the Risk Committee of JPMEL. He is also a Non-Executive Director of UK Asset Resolution Ltd where he was the Chair of the Board Risk Committee (until 2020) and a member of the Audit, Remuneration & Transaction Committees. Prior to this, K. Morgan spent seven years at British Business Bank Plc in London in several Non-Executive and Executive positions including Chair of various group subsidiaries. He was an Executive Director at Sovereign Bancorp, USA (2008-09), Chair of Santander Asset Management UK Ltd and Santander Cards Ltd (2004-07), Chief Executive of British Business Bank Plc (2013-20), Head of Wholly Owned Investments, UK Financial Investments Ltd (2009-12) and Executive Director, Santander UK and US (2004-09).

He currently serves as a Board Member and Trustee and Chair of the Finance, Audit & General Purposes Committee at the Design Council and Deputy Chair and Chair of the Finance Committee at Jephcott Charitable Trust. K. Morgan has over 15 years of experience as a Non-Executive Director and his background spans a range of sectors such as retail & commercial banking, investment & asset management with responsibility for multi-billion asset and liability transactions. He was awarded a CBE in 2020 for services to Small Business Finance.

Melissa Di Donato
M. Di Donato joined the Board of JPMEL as an independent non-executive director in April 2022. She is an Executive Director and Chief Executive Officer of SUSE, a global leader in innovative, reliable and enterprise-grade open-source solutions. Prior to this, M. Di Donato was the Chief Revenue Officer for ERP Cloud at SAP (2016-2019), EMEA and APJ Area Vice President at Salesforce (2009-16).

M. Di Donato has extensive experience in engineering and product development, sales and general management. She currently serves as an Advisor, Executive in Residence and Board Member at various organisations such as Notion Capital (2018 onwards), Vortexa (2019 onwards) and Founders4Schools (2013-2019). She is also a children’s book author and the co-founder of Inner Wings, a charitable foundation. M. Di Donato has received several awards and accolades throughout her career such as CEO Today Magazine’s Europe Awards 2020, Awards Business Role Model of the Year for U.K. Tech, Digital Masters Award for Excellence in Commercial Management, Women in IT Finalist, the Personality of the Year U.K. for Cloud Computing, one of the Top 10 most influential women in U.K. Technology, and Technology Woman of Achievement award by Women in the City, amongst many others. In September 2022, M. Di Donato was appointed to the Handelsblatt and Bain & Company Female Allstar Board. And she was the inaugural Chair of the 30% Club’s Technology Working Group.
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**Number of directorships**

All applicable companies have conducted a review of the number of directorships held by directors, and it has been concluded that no director holds more than the permitted combinations. A process is in place to ensure continuous compliance with the requirement by current directors, and the number of directorships held by a candidate for the position of director will be reviewed before they are appointed.

**Nomination Committees**

Nomination committees composed of non-executive directors have been established for JPMSplc, JPMEL and JPMML, and the requirements set out in SYSC 4.3A.8 and 4.3A.9 have been incorporated into the terms of reference of these committees.

**Induction and Training**

Directors are provided with a robust induction and training programme specific to their role and duties as a director, together with continuous engagement to satisfy their ongoing development requirements.

**Diversity**

For further information in relation to diversity please refer to the below link.
https://www.jpmorgan.com/disclosures/crd4